



Nordic Development Fund

AGENDA
Board of Directors meeting I/2026
in Helsinki, Finland

AGENDA 26 February 2026

- 1. Quorum and adoption of the agenda**
- 2. Approval of Minutes**
 - 2.1. Approval of the Minutes of the Board meeting IV/2025 on 2-3 December 2025**
 - 2.2. Recording of decisions in written procedure since 3 December 2025**
(Approval of Annual Financial Report 2025)
- 3. Update on recent NDF activities for information**
- 4. Operational activities for information and/or decision**
 - 4.1. Project origination update and project proposals having received Clearance in Principle (CiP)**
 - 4.2. Project for final approval**
 - 4.2.1. Second Community Action for Landscape Management Program for Results (CALM 2, C-180)**
- 5. Financial and other reporting for information and/or decision**
 - 5.1. Overview of NDF's Financial Sustainability and Administrative budget as per 31 December 2025**
 - 5.2. Internal Audit matters**
 - 5.3. External Auditors Year-end audit observations**
 - 5.4. Status update on risk framework development**
- 6. Legal and governance matters for information and/or decision**
 - 6.1. Updates and other amendments to NDF's legal framework**
 - 6.1.1. Institutional Procurement Rules and General Procurement Guidelines**



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- 6.1.2. Staff Code of Conduct update**

- 6.1.3. Authorisation for consequential technical changes to the legal framework stemming from organisational change**

- 6.1.4. Rules of Procedure for NDF's Executive Management Committee and Rules of Procedure for NDF's Risk Committee**

- 6.2. 2025 Ombudsman Report**

- 6.3. Cooperation Council matters**

- 6.4. Persons authorized to sign on behalf of NDF**

- 7. Outreach and communication matters for information**
 - 7.1. Annual Outreach Report 2025**

- 8. Other matters**